
The path to the monetary policy decision at the SNB

Martin Schlegel
Chairman of the Governing Board
Swiss National Bank

The SNB and its Watchers Conference
Zurich, 21 November 2025

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The Governing Board announces its monetary policy decision at the news conference – but what happens beforehand?



A. Martin

M. Schlegel

P. Tschudin

Preparatory work by numerous staff is basis of monetary policy decision

Economic
data

Analyses

Models

Reports

Company talks

Knowledge

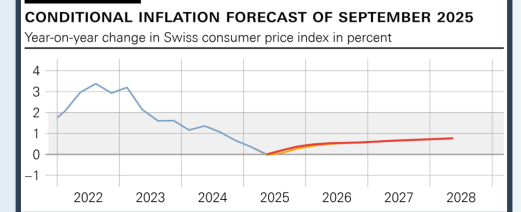
Preparation



Monetary policy assessment of
25 September 2025

Introductory remarks, news
conference

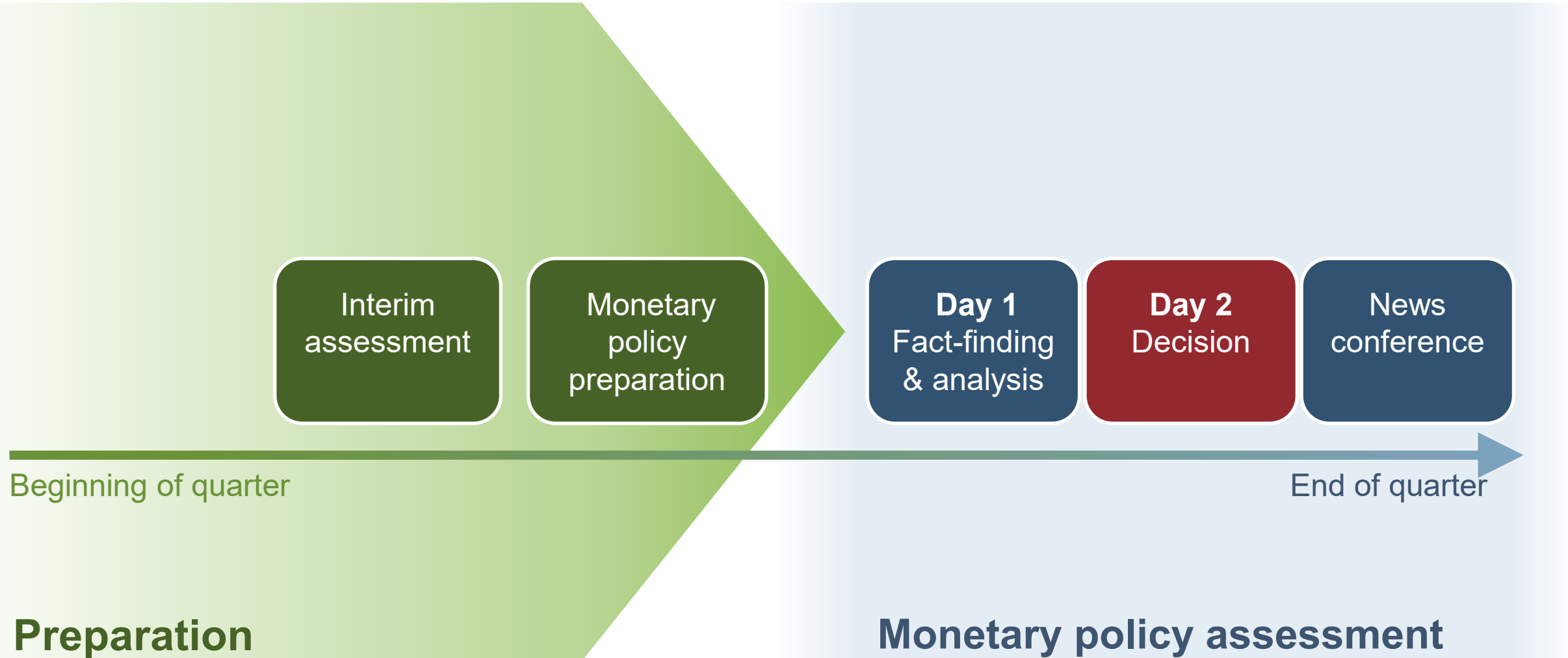
Quarterly Bulletin 3/2025



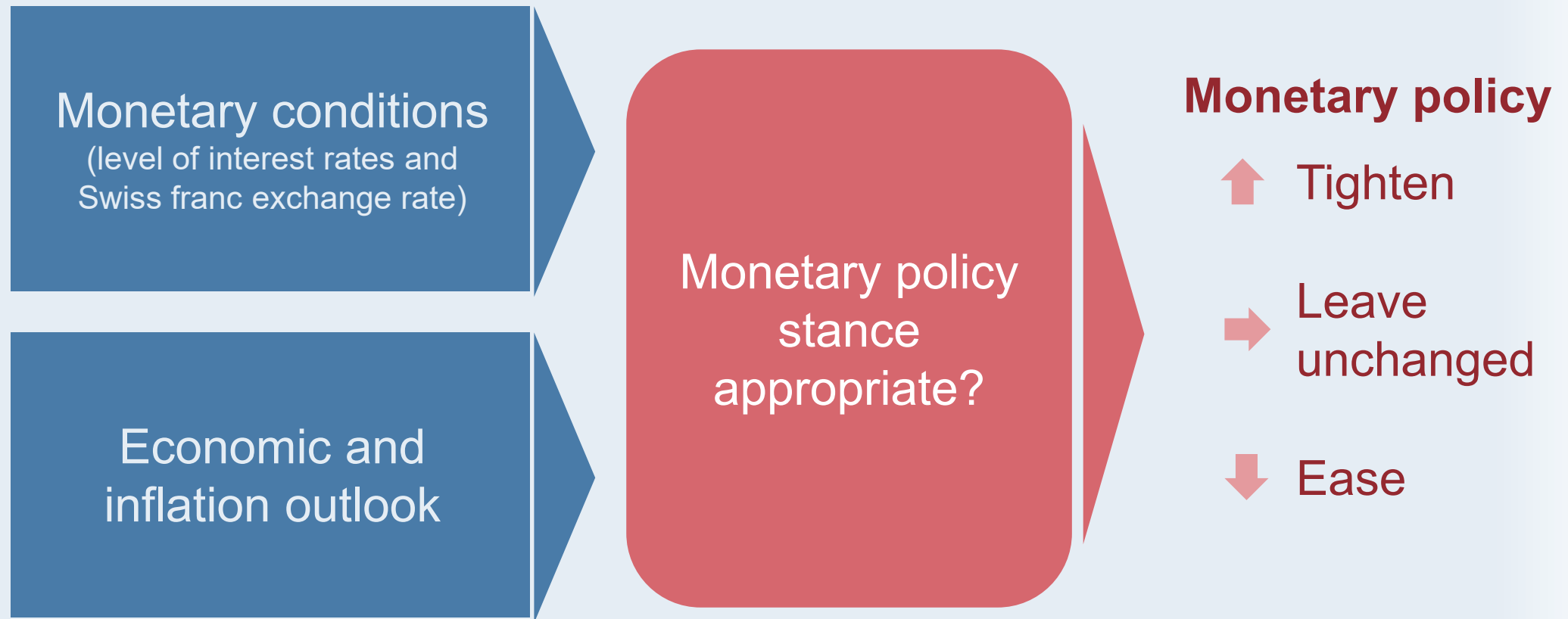
Monetary policy assessment of
September 2025: Summary of
discussion

Monetary policy decision

Path to monetary policy decision: systematic and structured approach



Key question for monetary policy decision: is current monetary policy stance still appropriate to ensure price stability over medium term?



Monetary policy assessment, Day 1: fact-finding and analysis of monetary conditions and economic conditions

Day 1: Fact-finding & analysis



Financial markets / Financial stability



Monetary indicators



International economic situation



Economic situation in Switzerland

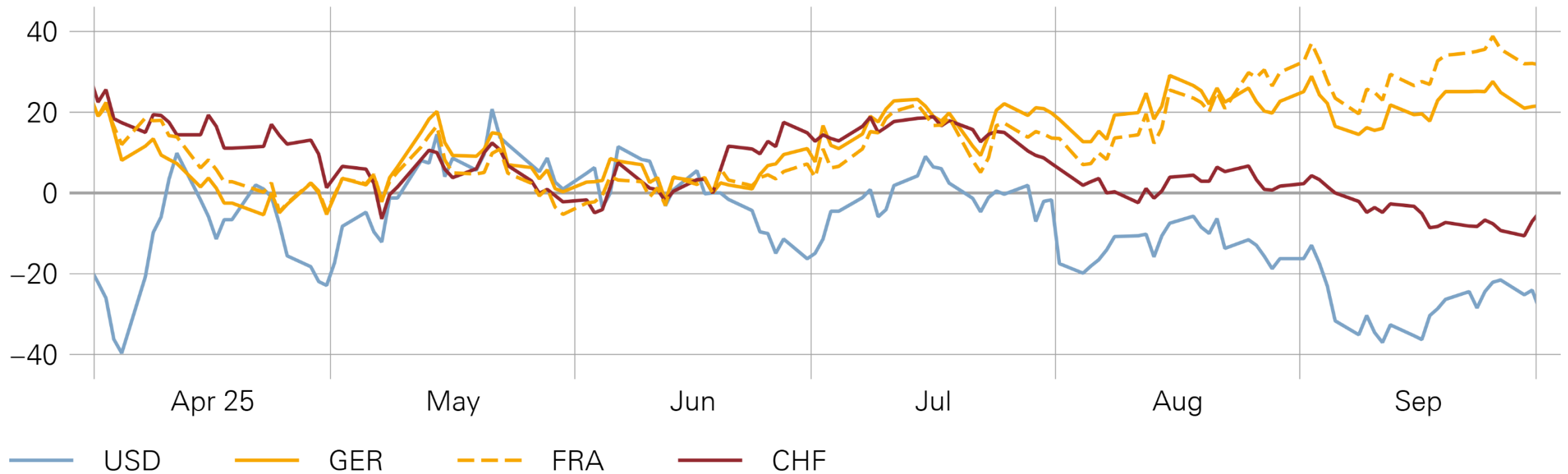


Economic outlook for Switzerland

Financial markets: developments in international financial markets, e.g. interest rate developments

10Y GOVERNMENT BOND YIELDS

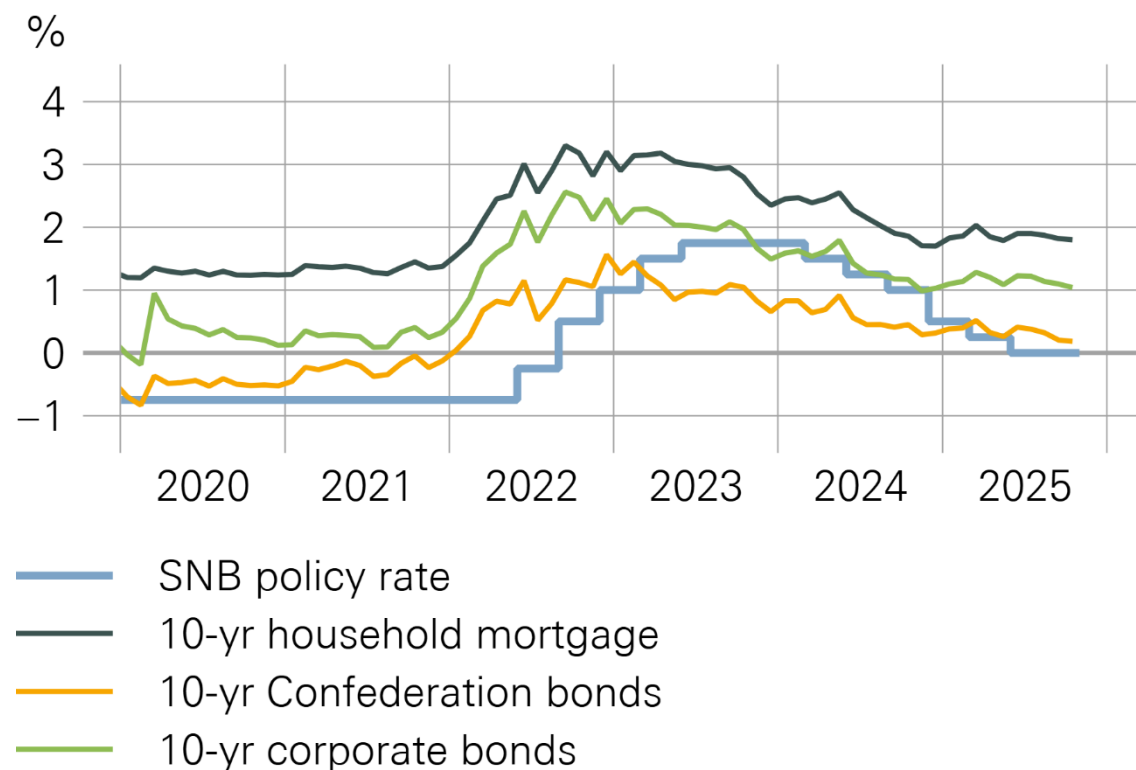
Change in bp, 18.06.2025 = 0



Source(s): Bloomberg, SNB

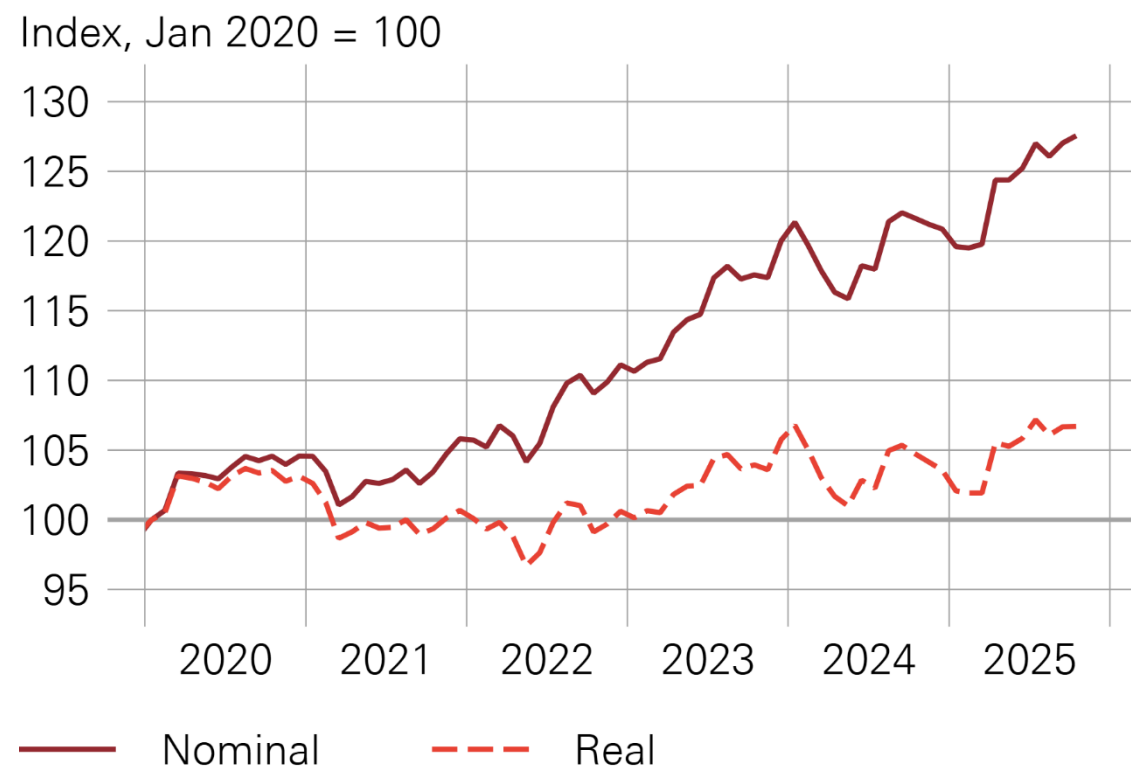
Monetary indicators: Level of Swiss interest rates and Swiss franc exchange rate

SWISS INTEREST RATES



Source(s): Bloomberg, LSEG Datastream, SNB

SWISS FRANC EFFECTIVE EXCHANGE RATE

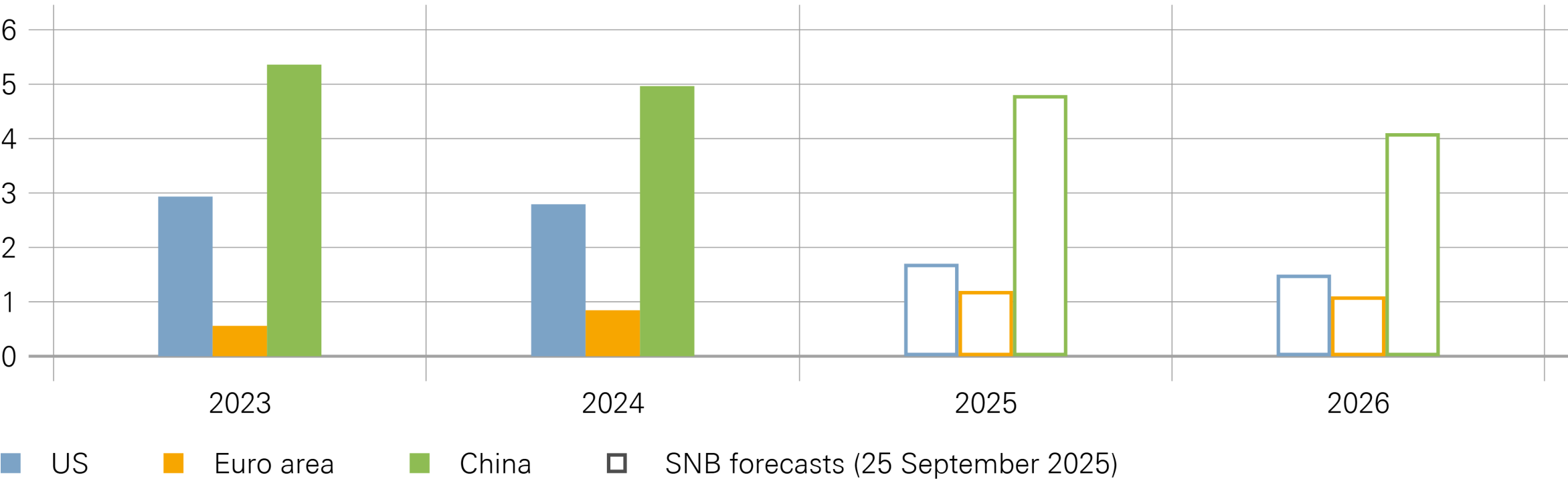


Source(s): SNB

International economic situation: global economic situation and growth outlook

GDP GROWTH

Annual change in percent

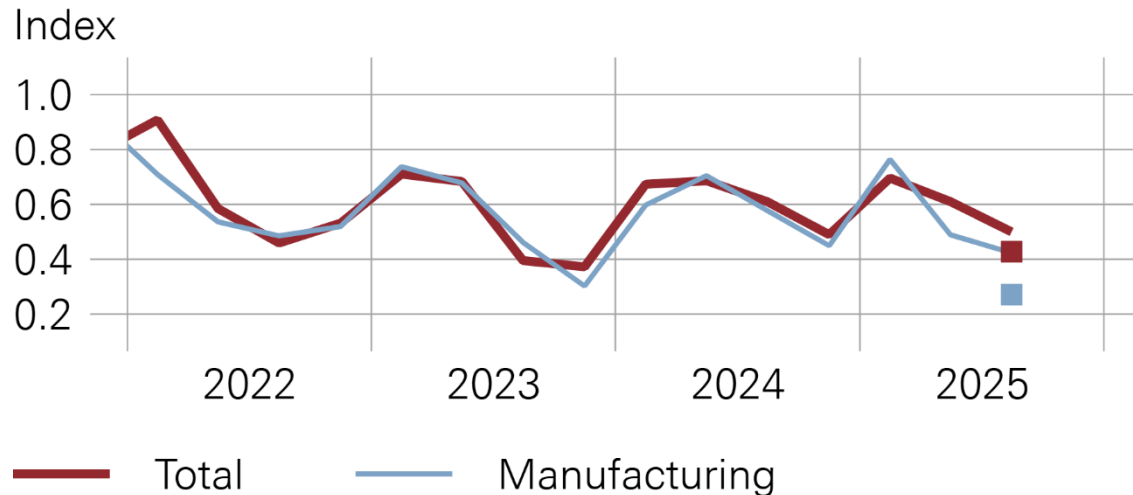


Source(s): LSEG Datastream, SNB

Economic situation in Switzerland: results of company talks, and inflation and economic developments

EXPECTED TURNOVER ACCORDING TO DISCUSSION WITH SNB'S DELEGATES¹

Expected developments in real turnover over the coming two quarters



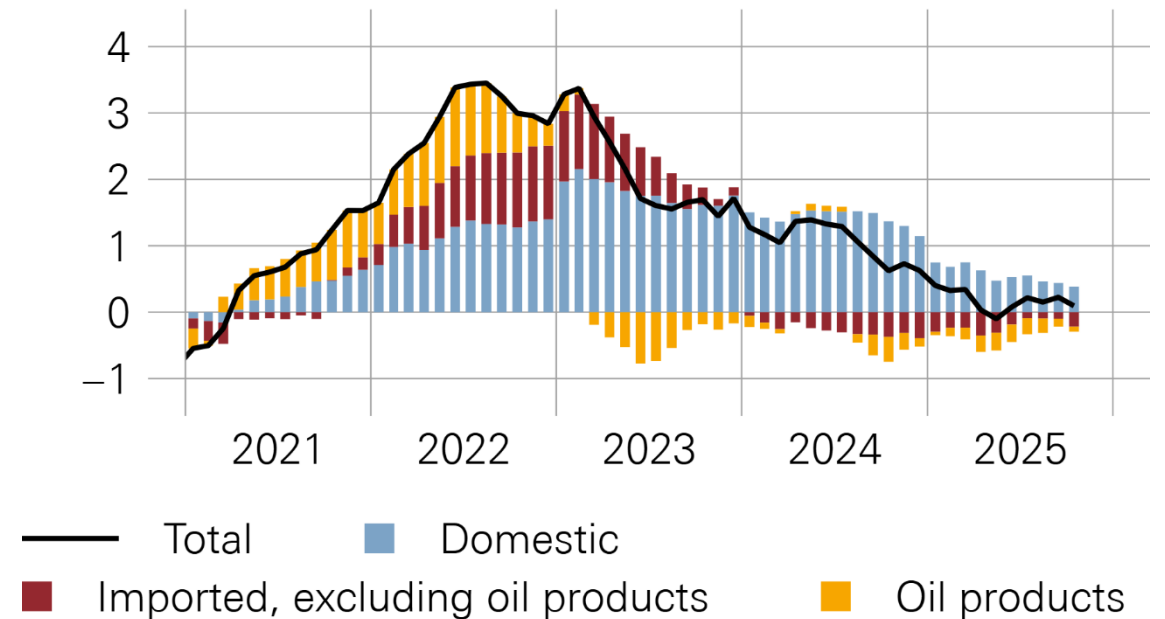
□ Interviews after 1 August 2025

¹ Data until 9 September 2025

Source(s): SNB

CPI: DOMESTIC AND IMPORTED GOODS AND SERVICES

Year-on-year change in CPI in percent. Contribution of individual components, in percentage points.

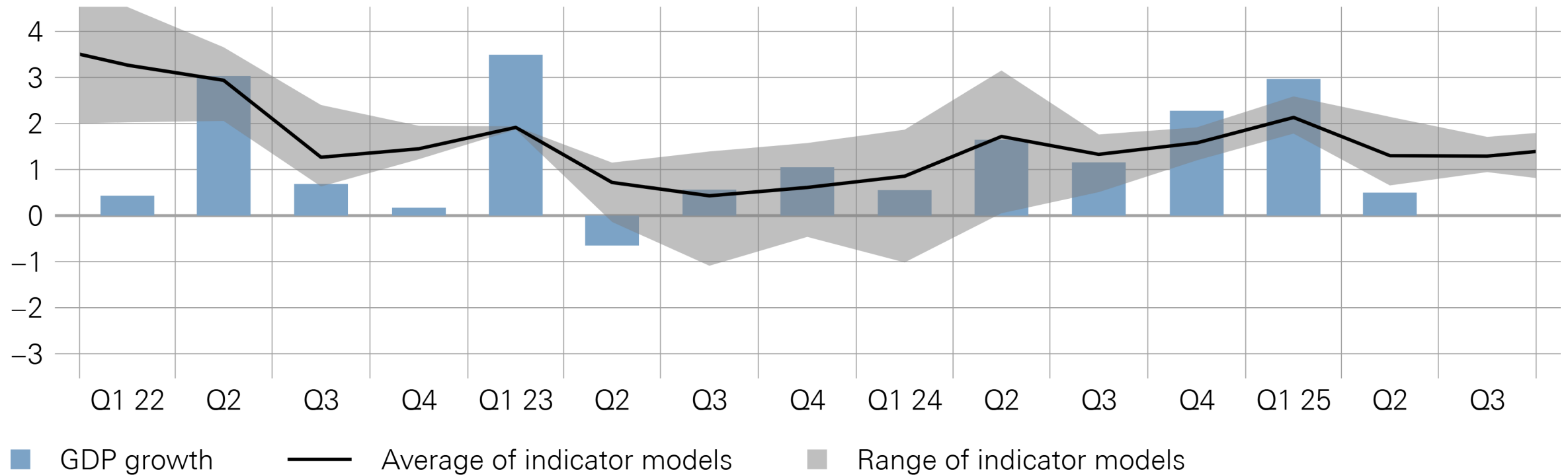


Source(s): SFSO, SNB

Consideration of wide range of economic indicators

INDICATOR MODELS FOR SWITZERLAND

Quarterly percent changes, annualised

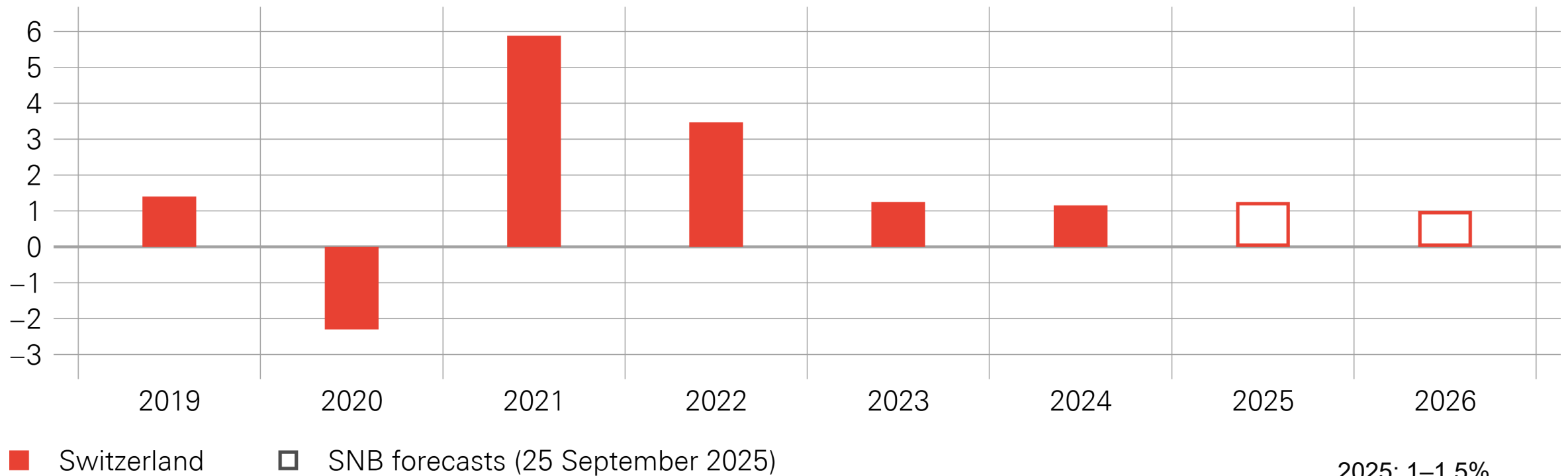


Source(s): SECO, SNB

Economic outlook for Switzerland: growth and inflation forecasts

GDP GROWTH AND SNB FORECASTS

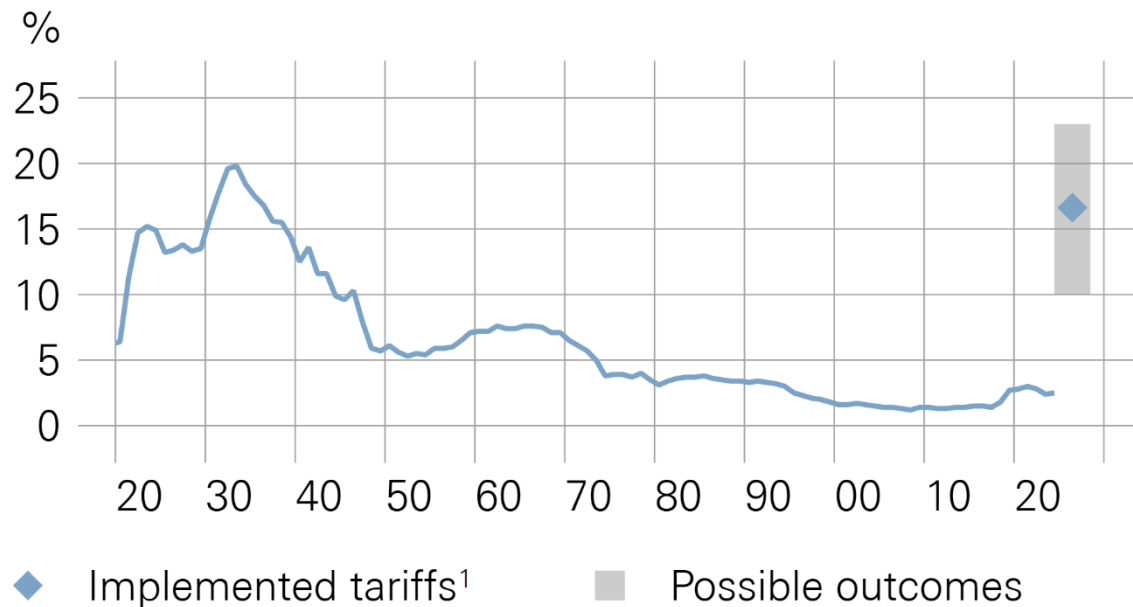
Annual change in %



Source(s): LSEG Datastream, SNB

Keeping an eye on a range of developments and setting out risks

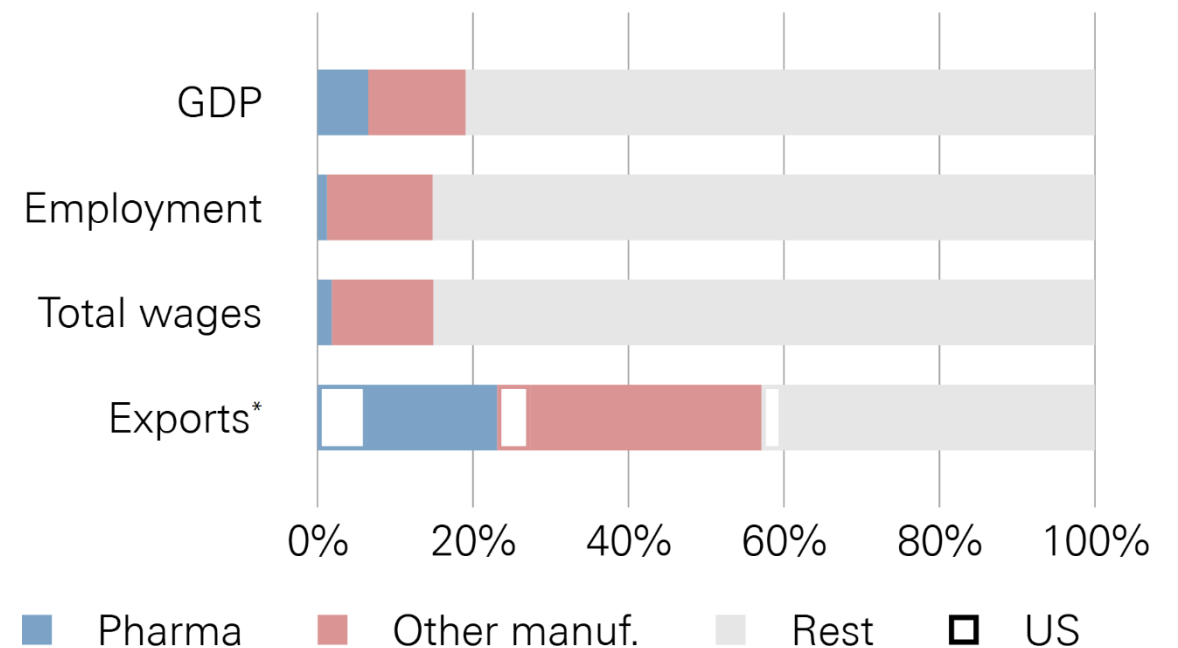
EFFECTIVE TARIFF RATE FOR IMPORTS INTO THE US



¹ Estimate as of 22 September

Source(s): Bloomberg, Capital Economics, Goldman Sachs, JP Morgan, SNB, Tax Foundation, The Budget Lab

SHARES OF SWISS MANUFACTURING SECTOR, IN 2024



* Excluding non-monetary gold and valuables

Source(s): FOCBS, SECO, SFSO, SNB

Monetary policy assessment, Day 2: uncertainty addressed with risk management approach

Day 2: Decision

Risk management approach:

Consistency

Firm commitment to price stability and medium-term orientation

Pragmatism

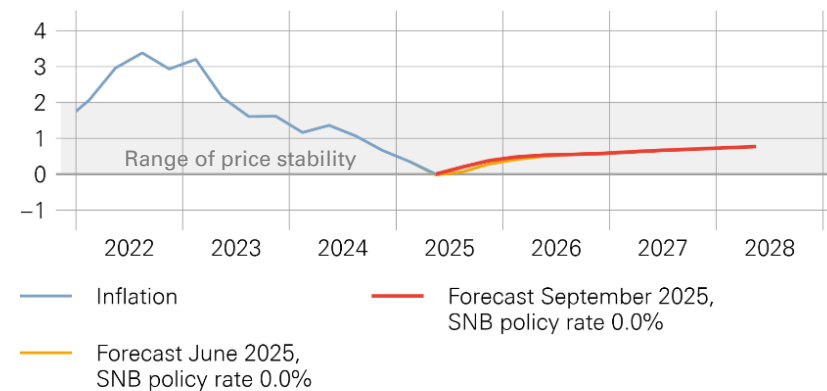
Choose policies that deliver good outcomes in many scenarios

Determination

Must be ready to take decisive action when necessary – uncertainty must not mean indecision

CONDITIONAL INFLATION FORECAST OF SEPTEMBER 2025

Year-on-year change in Swiss consumer price index in percent



Source(s): SFSO, SNB

Thank you for your attention.

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