

List of private sector meetings

July-December 2025

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General Manager

Date	Location	Institution	Topic
10 Jul	Basel	Bank of America	Global economic and financial market developments
09 Sep	Basel	Natixis	Global economic and financial market developments
10 Sep	Basel	SWIFT	Cross-border payments
10 Sep	Basel	University of California	Digital innovations
23 Sep	Basel/Zurich TBC	UBS AG	Global economic and financial market developments
15 Sep	virtual	SWIFT	Cross-border payments
14 Oct	Washington	Blue Crest Capital	Global economic and financial market developments
15 Oct	Washington	JP Morgan	global economic and financial developments
17 Oct	Washington	Starling Trust	Financial regulation
30 Oct	virtual	Coinbase	Digital payments
11 Nov	Basel	afi	Economic and financial market developments
11 Nov	Basel	Sahamati Foundation	Financial inclusion
24 Nov	Basel	World Gold Council	Discuss speaking engagement
25 Nov	Zurich	Various	Financial regulation

Deputy General Manager / Acting Head of BIS Innovation Hub¹

Date	Location	Institution	Topic
02 Jul	Basel	Ubyx	Digital payments
13 Aug	virtual	LaunchLabs	Design thinking
09 Sep	Basel	SWIFT	Cross-border payments
11 Sep	Basel	IIF	Agora
15 Oct	Washington	Various	Economic and financial market developments
17 Oct	Washington	Bundesverband der Deutschen Volksbanken und Raiffeisenbanken e. V. (BVR)	Developments in European payments
13 Nov	Singapore	JP Morgan	Digital payments
13 Nov	Singapore	SWIFT	Cross-border payments
14 Nov	Singapore	Standard Chartered	AI
16 Nov	Shenzhen	Various	Technology
17 Nov	Hong Kong	Various	Asia economic and financial market developments
19 Nov	virtual	World Gold Council	Discuss speaking engagement
27 Nov	Zurich	Various	Regulation of stablecoins
27 Nov	Zurich	Various	Economic and financial market developments
09 Dec	Zurich	Citi	Evolution of technology in financial markets

¹ *Andrea M Maechler was Deputy General Manager as well as Acting Head of the BIS Innovation Hub during this period. As a result, reportings for this period do cover events attended by her in her two roles.*

Secretary General of Basel Committee

Date	Location	Institution	Topic
05-Sep	Basel	Mitsubishi UFJ Financial Group	Recent developments and market trends
08-Oct	Basel	Italian Federation of Cooperative Banks	Update on the work of the Basel Committee
15-17 Oct	Washington	IIF-World Bank meetings	To speak on the panel “The Evolving Agenda of Global Standard Setters: Priorities and Challenges”
04-Nov	London	Goldman Sachs	Update on current work of the Basel Committee
11-Nov	Basel	UBS	Update on recent market and regulatory developments

Head of Secretariat, CPMI²

Date	Location	Institution	Topic
4 August	Virtual	IIF	Organisation of the CPMI IIF-RBA joint outreach workshop on recent developments in payments
2 October	Sydney	IIF	CPMI IIF-RBA joint outreach workshop on recent developments in payments

² Takeshi Shirakami was acting Head of Secretariat during this period. Reporting's are in this case made for events attended by him during this period.