

BANK FOR INTERNATIONAL SETTLEMENTS

IFC High Level Meeting on Data Governance, co-organised with the International Statistical Institute 22 November 2019, Tunis, Tunisia

# Data strategy within BIS Innovation 2025 program<sup>1</sup>

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<sup>&</sup>lt;sup>1</sup> This presentation was prepared for the meeting. The views expressed are those of the author and do not necessarily reflect the views of the BIS, the IFC or the central banks and other institutions represented at the meeting.



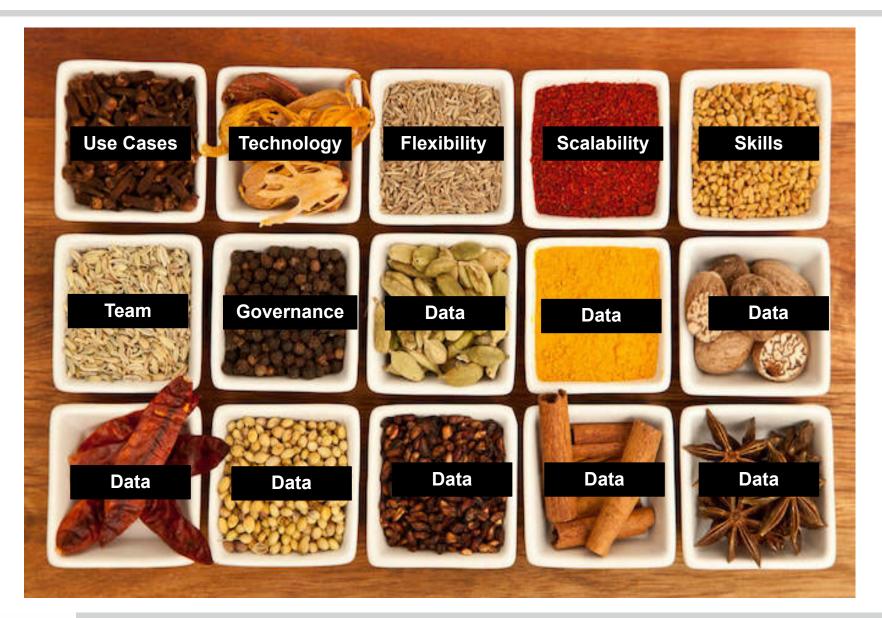
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BIS Innovation 2025 strategy has particular emphasis on data management as,

- ✓ The value BIS can derive from it's data is unlimited,
- ✓ How we manage data has direct impact on the services we offer

BIS data strategy is embedded within the business strategy consists of multiple work streams focusing on enhancing Bank's data and analytics capability



Ingredients of data strategy

# **Business objectives of BIS data strategy**

#### **Enable novel capabilities**

Enable new business capabilities that exploit modern data and advanced analytics technologies and practices in the Bank

Provide economies-of-scale and economies-of-scope for Bank's data management needs

#### **Expand existing strength**

Expand potential of the Bank's statistical and research capabilities

Extract value from Bank's data assets to support business decisions

#### Improve services

Increase profit potential and client services in Banking

Enhance collaboration in economic research and Banking activities

#### **Data-driven digital business**

Encourage and promote culture of datadriven decision making

Increase trust in data and reporting

### **Agility**

Increase agility and reduce time-tomarket for introducing new banking products and services

Enable agile data analytics by delivering insights earlier and more frequently

#### **Operational excellence**

Improve cyber security and IT operational excellence

Deliver cost and resource efficiency in delivering and managing data initiatives



# Implementation of BIS data strategy

# **Enable novel capabilities**

Develop new data platforms that allows to collect, organise and process large volume and diverse types of data

Enhance data science and data visualization practices in the Bank

#### **Expand existing strength**

Provide self-service 'data lab' and 'data discovery' tools that allows researchers to analyse disparate data sources and find new insights quickly

Use alternative data sources for economic research and banking risk & investment strategies

#### Improve services

Provide next generation collaboration tools for exchanging data, research methodology and confidential documents

Provide real-time reporting to the central banks on their positions

Improve data dissemination channels to communicate insights effectively

#### **Data-driven digital business**

Establish effective data management framework, including governance

Develop bank-wide communities to promote best practices and knowledge sharing

Implement bank-wide market and reference data system

# **Agility**

Implement ultra modern business intelligence platform(s) to deliver accurate business insights faster, better

Implement a data transfer backbone to harmonies data collection and data dissemination processes allowing for agility in meeting new business demands

#### **Operational excellence**

Implement real-time analytics and machine learning to detect cyber attacks

Implement predictive analytics for IT system monitoring

Automate data quality checks, exception handling and reporting processes



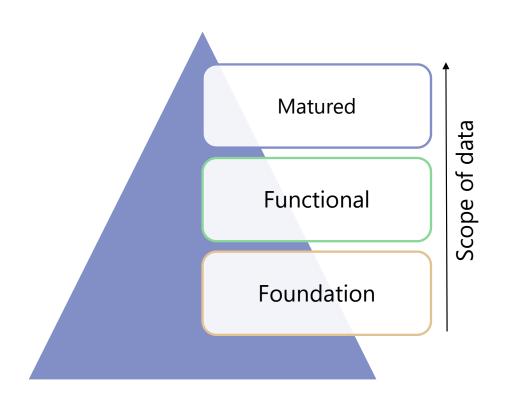
# Why do cars have Breaks?

# So we can go faster..

Data Governance provides the same function for a data strategy.

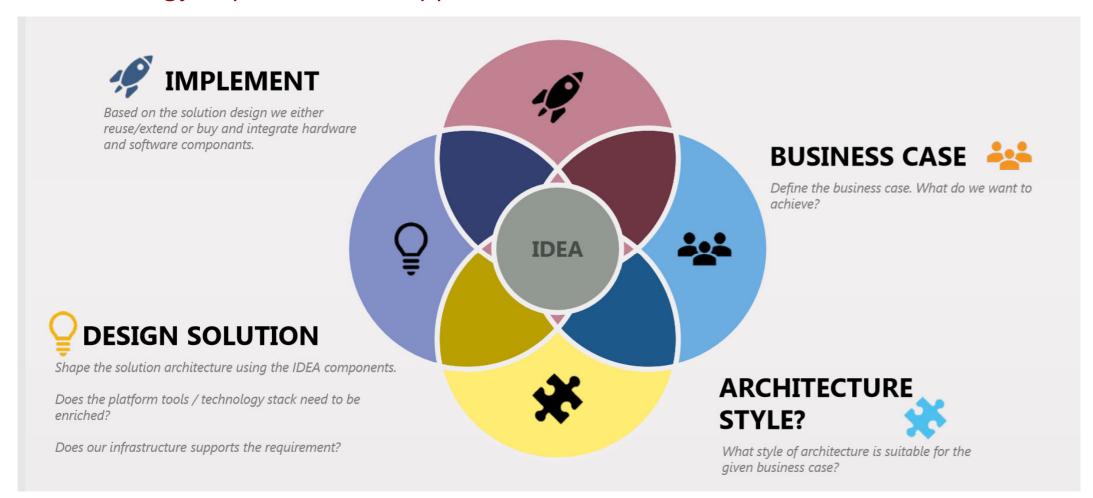
Effective Data Governance processes and framework allows to implement the strategy faster and monitor the progress.

# Data Strategy and Governance (Iterative approach)





# Data Strategy implementation approach





# Plethora of data analytics technology



# Thank you Q&A