# M. Birón, F. Córdova, A. Lemus: Banks' business model and their impact on the Chilean bank lending channel

Discussion by

Lars Norden

Brazilian School of Public and Business Administration (EBAPE),

Getulio Vargas Foundation (FGV), Brazil

Conference of the BIS CCA CGDFS Working Group

"Changes in banks' business models and their impact on bank lending"

September 6-7, 2018 – Mexico City

## **Summary**

- Question: What is the influence of changes in banks' business models on the bank lending channel in Chile?
  - Influence of bank characteristics on loan growth?
  - Interaction of bank characteristics and monetary policy?
  - Interaction of bank characteristics and global economic conditions?
     Government involvement in banks?

#### Data and method

- Chilean credit registry, focus on commercial lending, 1990:Q1-2016:Q4, matched quarterly bank-firm data
- Loan growth regressions ( $\Delta log L$ ) with interaction terms and fixed effects

#### Main results

- Weakening of the bank lending channel after the crisis
- Banks adapt business models to increase non-traditional income (trading income, fees, commissions)

## **General assessment**

- Interesting first draft
- Great micro data (Chilean credit registry matched with bank characteristics)
- Overall: Sharpen your contribution

\_\_\_

- Motivation and context
- Theoretical foundation
- Analysis and results
- Government involvement in banking

#### 1. Motivation and context

- Why does the paper focus on Chile?
- Is there anything we cannot study in other countries?
  - Data (credit registry with matched bank-firm data) √
  - Banks and/or the banking system different?
    - Their funding?
    - Currency issues?
  - Role of the government?
- Two suggestions
  - An economy that strongly depends on commodity prices, which should affect bank lending (industry effects, exports, collateral, ...)
  - The countercyclical fiscal policy (SBS, structural budget surplus rules) that might interact with the bank lending channel
- → Better motivate ...

### 2. Theoretical foundation

- The current version appears to be quite descriptive (= questions & answers)
- Suggestion: Derive a set of three hypotheses that make predictions about
  - the influence of key bank characteristics (H1a, H1b, ...)
  - The interaction between bank characteristics and money policy (changes in the policy rate) (H2a, H2b, ...)
  - The interaction between bank characteristics and global economic conditions (H3a, H3b)
- → Add hypotheses about the most interesting effects ...

# 3. Analysis and results

- Significance
  - Denote statistical significance in the usual way (\*\*\*, \*\*, \*) so that the reader can quickly see the strongest effects
  - Assess the economic significance: Are the effects large?
- Here: Bank lending channel = commercial lending
  - Consider retail lending (21% of total credit)? Mortgage lending in- or excluded?
  - Does this focus affect the interpretation of your results?
- Suggestion: Do fiscal policy and monetary policy in Chile interact and what is the influence on the bank lending channel?
  - Here: Focus on credit supply
  - But: What about credit demand (that might be stimulated by fiscal policy)? →
    might be important in times of crisis
- Section 4.3: Condense the findings from Table 6, 7, 8 and 9 to one table (report only the full model, column 6)
- Banks' shift to non-traditional income is global. Chile seems to confirm the U.S. and European experience from the 1990s/2000s ...

## 4. Government involvement in banking

- Section 4.4: The role of the state-owned "Banco Estado (BE)"
  - Main results robust but less strong when BE is excluded → suggests lower cyclicality of the state-owned bank
  - Plausible but not new; result based on only one bank
- You write (p. 11): "There is little evidence on the effects of government ownership over bank lending." → Extensive research on the effects of government involvement in banks
  - In general: Mainly negative effects because of political influence, corruption and inefficiency (e.g., La Porta, Lopes-de-Silanes, Shleifer 2002; Sapienza 2004; Dinç 2005; Illueca, Norden and Udell 2014; Carvalho 2014; Bonomo et al. 2015)
  - Reduce the <u>efficiency of monetary transmission</u> when lending by state-owned banks is subject to political influence (Bonomo and Martin 2017)
  - But: State-owned/controlled banks can have positive effects when they help to
    - overcome market failure (privately owned banks fail to provide certain financial services)
    - implement public policies to fight poverty or to promote financial inclusion, home ownership, SME finance, student finance, etc. (e.g., Burgess and Pande 2005; Behr, Norden, Noth 2013; Hakenes at al. 2015)
    - Reduce the cyclicality of bank lending, stabilizing credit supply through the cycle and in crises (Bertay et al. 2015; Behr, Foos, Norden 2017)
- → Report as a robustness test, show Table 5 at the end of the paper

#### **Minor comments**

- Title and abstract
  - Changes in bank business models: Evidence from Chile
  - Mention the main results
- Section 2: Provide more information about the Chilean banking system, highlight special features
- Commercial lending of foreign banks' subsidiaries in Chile?
- Literature
  - Monetary policy in Brazil: Bonomo and Martins, 2016: "The Impact of Government-Driven Loans in the Monetary Transmission Mechanism: what can we learn from firm-level data? (BCB working paper 419)
  - Income diversification: Stiroh 2004; Stiroh and Rumbel 2006; De Jonghe 2010; Elsas, Hackethal and Holzhäuser 2010; DeYoung and Torna 2013